

[IMAGE]

Wendy's Announces 2007 Full Year and 4th Quarter Results

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2007 income from continuing operations increased 134% to \$86.6 million - 2007 adjusted EBITDA from continuing operations increased 38% to \$305.4 million

Wendy's International, Inc. (NYSE:WEN) today announced its preliminary, unaudited financial results for the full year and fourth quarter of 2007, reflecting same-store sales increases for the year, cost controls and improving restaurant margins.

Including full-year pre-tax expenses related to the Board of Director's Special Committee of \$24.7 million and \$9.8 million of pre-tax restructuring charges (as used throughout, restructuring charges include pension settlement charges), the Company reported for the full year of 2007:

Income from continuing operations of \$86.6 million, up 134.0% compared to \$37.0 million in 2006,

Diluted earnings per share (EPS) from continuing operations of \$0.96, up 200.0% from \$0.32 per share in 2006, and

Earnings before interest, taxes, depreciation and amortization (EBITDA) from continuing operations of \$270.9 million, up 65.2% from \$164.0 million in 2006.

Excluding 2007 expenses related to the Board's Special Committee and restructuring charges and excluding 2006 restructuring charges, incremental advertising expenses and lost joint venture income, the Company reported for the full year of 2007:

Adjusted income from continuing operations of \$108.0 million, up 50.0% from \$72.0 million in 2006,

Adjusted diluted EPS from continuing operations of \$1.20, up 93.5% from \$0.62 per share in 2006, and

Adjusted EBITDA from continuing operations of \$305.4 million, up 38.4% from \$220.7 million in 2006.

The Company met its revised 2007 full-year EBITDA guidance of \$295 million to \$315 million, and its revised 2007 full-year EPS guidance of \$1.09 to \$1.23, which excluded expenses related to the Board's Special Committee and restructuring charges.

	Including expenses		Excluding expenses (i)	
	Full-year	Full-year	Full-year	Full-year
	2007	2006	2007	2006
Income from continuing operations	\$86.6 million	\$37.0 million	\$108.0 million	\$72.0 million
Diluted EPS from continuing operations	\$0.96	\$0.32	\$1.20	\$0.62
EBITDA from continuing operations	\$270.9 million	\$164.0 million	\$305.4 million	\$220.7 million

2007 Full-Year Highlights - U.S. EBITDA store margins up 210 basis points

U.S. company-operated restaurant EBITDA margins improved 210 basis points to 11.0% in 2007, reflecting slightly positive full-year sales, improved menu management (menu price increases and favorable shifts in product mix) and labor efficiencies. The 210 basis point improvement was achieved despite higher commodity costs which negatively impacted U.S. margins by 90 basis points.

Total company-operated restaurant EBITDA margins improved 180 basis points to 10.7% in 2007, compared to 8.9% one year ago. This includes U.S., Canada and International operations.

As previously announced, annual same-store sales at U.S. franchise restaurants increased 1.4%, compared to a 0.6% increase in 2006. Wendy's franchisees have produced seven consecutive quarters of positive same-store sales. Annual same-store sales at U.S. company-operated restaurants increased 0.9%, compared to a 0.8% increase in 2006.

The total number of system-wide Wendy's(R) restaurants as of December 30, 2007, was 6,645, compared to 6,673 at year-end 2006. This reflects the opening of 92 restaurants and the closure of 120 restaurants.

Company made significant progress in 2007

"I am proud of our restaurant crews, franchisees and company employees for what we accomplished in 2007," said Chief Executive Officer and President Kerri Anderson. "We executed our strategic plan, implemented many initiatives to drive the business and made tough decisions to position Wendy's for future growth.

"We produced significantly improved company store operating margins and earnings growth in the face of an incredibly challenging environment, with rising commodities and the distraction of the Special Committee process. Our goal was to deliver EBITDA in the range of \$295-\$315 million for the year, and we achieved that objective with EBITDA of \$305 million, up 38% over the previous year," Anderson said.

Chief Financial Officer Jay Fitzsimmons said: "Our improved financial performance reflected modest same-store sales growth, higher average check and excellent expense control by our employees. There is no question that our business is stronger today than a year ago."

Company executing Phase 2 of its Strategic Plan

The Company recently launched Phase 2 of its strategic plan, which focuses on further growth in same-store sales and earnings in 2008.

"We have a powerful brand, and our objective in 2008 is to re-ignite sales growth and drive quality and innovation throughout our business," Anderson said. "In addition to a strong new product lineup for 2008 and a re-energized focus on restaurant operations, we are excited about our new advertising that highlights Wendy's unique competitive advantage of quality. Today, we are launching our 'Waaaay Better' campaign, and the hero of our new advertising will be our quality food."

The Company's evolution of its advertising approach is based on extensive consumer research over the last eight months, working in close collaboration with its agency partners and franchise advertising committee.

"Our new campaign leverages Wendy's red-hair iconography, but does so in a way that is more genuine and true to our brand," said Anderson. "Each television spot opens and closes with an animated version of our familiar logo - the enduring image of Wendy, a red-headed, little girl. Our Wendy icon stands for wholesome authenticity and honest quality. It's one of the most powerful, under-used assets in the consumer world today."

2007 4th Quarter Financial Highlights - U.S. EBITDA store margins up 120 basis points

Including fourth-quarter pre-tax expenses related to the Board's Special Committee of \$6.5 million and \$0.4 million of pre-tax restructuring charges, the Company reported for the fourth-quarter of 2007:

Income from continuing operations of \$14.1 million, up 42.4% from \$9.9 million in the fourth quarter of 2006,

Diluted EPS from continuing operations of \$0.16, up 77.8% from \$0.09 per share in the fourth quarter of 2006, and

EBITDA from continuing operations of \$50.1 million, up 64.3% from \$30.5 million in the fourth quarter of 2006.

Excluding expenses related to the Board's Special Committee and restructuring charges, the Company reported for the fourth-quarter of 2007:

Adjusted income from continuing operations of \$18.4 million, up 24.3% from \$14.8 million in the fourth quarter of 2006,

Adjusted diluted EPS from continuing operations of \$0.21 in the fourth quarter of 2007, up 50.0% from \$0.14 per share for the fourth quarter of 2006, and

Adjusted EBITDA from continuing operations of \$57.0 million, up 48.4% from \$38.4 million in the fourth quarter of 2006.

U.S. company-operated restaurant EBITDA margins improved 120 basis points to 10.1% in the fourth quarter of 2007, compared to 8.9% a year ago. The 120 basis point improvement was achieved despite higher commodity costs which negatively impacted U.S. margins by 180 basis points.

Company-operated restaurant EBITDA margins improved 140 basis points to 9.8% in the fourth quarter of 2007, compared to 8.4% in the fourth quarter of 2006. This includes U.S., Canada and International operations.

As previously announced, fourth-quarter same-store sales at U.S. franchise restaurants increased 0.2%, compared to an increase of 2.7% a year ago, and fourth-quarter same-store sales at U.S. company-operated restaurants decreased 0.8%, compared to an increase of 3.1% in the fourth quarter of 2006.

	Including expenses		Excluding expenses (i)	
	4Q 2007	4Q 2006	4Q 2007	4Q 2006
Income from continuing operations	\$14.1 million	\$9.9 million	\$18.4 million	\$14.8 million
Diluted EPS from continuing operations	\$0.16	\$0.09	\$0.21	\$0.14
EBITDA from continuing operations	\$50.1 million	\$30.5 million	\$57.0 million	\$38.4 million

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